

## **Terms of Reference for the Review of the Implementation of *Creating an Integrated Primary Maternity System of Care across the Southern District***

### **Objective**

Southern DHB requires a mid-point implementation review of the *Creating an Integrated Primary Maternity System of Care across the Southern District* strategy. The purpose of the review is to consider the implementation of the actions to date and identify lessons to be learned.

### **Reason for Review**

The strategy was the result of work that started in 2016 to understand the need for primary maternity services currently and in the future and to design a district wide primary maternity service which was both clinically and financially sustainable and to support safe primary birthing as close to home as possible. A consultation document was released on 6 March 2018 with consultation concluding at the end of April 2018. The action plans were finalised and published in August 2018. The strategy sets out nine actions.

The implementation of the strategy to date has received a lot of negative media attention particularly focusing on the transition of Lumsden from an inpatient service to a Child and Maternal Hub. A petition has been submitted to the Health Select Committee and it is clear that the strategy is not accepted by Northern Southland community, providers in that area such as midwives and GPs. There has been a lot of criticism of the process of the transition from inpatient services at Lumsden to a hub.

This review will seek to define what has been delivered, the extent to which expectations as set out in the strategy have been met and consider lessons from implementation to date to inform next steps for Southern DHB.

### **Parameters of the Review**

- To review implementation of the nine actions from the point at which the strategy was published in August 2018 to end of June 2019.
- The reviewer(s) will have access to all relevant documentation and to the key personnel involved in delivery of the strategy actions.
- The reviewers may wish to interview other interested stakeholders such as Northern Southland Trust, GPs and LMCs.
- The reviewers will write an independent report addressed to the Commissioners and ELT setting out their findings and any recommendations they consider required to ensure the strategy is successfully implemented in full by June 2020.
- The reviewers may consider recommendations for additional actions they consider are required to ensure full delivery of the intended outcomes as per the strategy, i.e. delivering a district wide primary maternity service that is both clinically and financially sustainable and that promotes safe primary birthing as close to home as possible.

### **Out of Scope**

This is not a review of the strategy. The reviewers may not recommend changes to the original actions as the decision making process regarding the closure of the inpatient service at Lumsden has already been subject to review by the Ministry of Health.

### **Work to be Undertaken**

The reviewers will consider under each action point the following:

- The extent to which the action has been delivered to date
- Elements of the action that have not been delivered to date
- What has been done well / correctly
- What has not been done well
- Consider recommendations against each action to ensure full delivery of the desired outcomes.

### **Outputs of the Review**

The reviewers will produce a report summarising:

- Key findings under each action point of the strategy
- Recommendations to support full implementation of the strategy by June 2020
- Lessons learned for the organisation particularly those that will support the organisation in future complex community engagement.

The reviewers will keep the Southern DHB CEO informed throughout the review of any concerns, delays etc and provide informal briefings as they consider necessary.

### **Timeframe**

The work is expected to take no more than four weeks.

### **Meetings and Resources**

The reviewer will provide their own administrative support. Southern DHB will provide all reports and documentation as requested, meeting rooms and access to key personnel for interviews etc.